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AT A MEETING of the Cabinet of HAMPSHIRE COUNTY COUNCIL held at the Castle, Winchester on Monday, 16th April, 2018

Chairman:

* Councillor Roy Perry

Councillor Keith Mans	* Councillor Andrew Joy
Councillor Peter Edgar	* Councillor Mel Kendal
* Councillor Liz Fairhurst	* Councillor Stephen Reid
* Councillor Andrew Gibson	* Councillor Patricia Stallard
* Councillor Rob Humby	

Also present with the agreement of the Chairman: Councillors Bennison, Carter, Heron, Huxstep, Latham and Porter.

48. APOLOGIES FOR ABSENCE

Apologies were received from Councillors Edgar and Mans.

49. DECLARATIONS OF INTEREST

Members were mindful that where they believed they had a Disclosable Pecuniary Interest in any matter considered at the meeting they must declare that interest at the time of the relevant debate and, having regard to the circumstances described in Part 3, Paragraph 1.5 of the County Council's Members' Code of Conduct, leave the meeting while the matter was discussed, save for exercising any right to speak in accordance with Paragraph 1.6 of the Code. Furthermore Members were mindful that where they believed they had a Non-Pecuniary interest in a matter being considered at the meeting they considered whether such interest should be declared, and having regard to Part 5, Paragraph 2 of the Code, considered whether it was appropriate to leave the meeting whilst the matter was discussed, save for exercising any right to speak in accordance with the Code.

50. MINUTES OF PREVIOUS MEETING

The minutes from the meeting of 5 February 2018 were agreed

51. DEPUTATIONS

No requests to make a deputation had been received.

It was noted that with the agreement of the Chairman, Councillor Jackie Porter would speak on the item relating to a Public Health partnership with the Isle of Wight Council and on the item regarding supporting children's services in Buckinghamshire.

52. CHAIRMAN'S ANNOUNCEMENTS

The Chairman reported that Councillor Edgar and Councillor Bolton who had both recently been taken ill were making progress and confirmed that the Council's best wishes had been conveyed to them.

Forthcoming meetings, including with the Chichester Harbour Conservancy, with the Romanian Ambassador, and regarding the role of local government in education were highlighted.

Tribute was paid to County Council staff and the numerous volunteers who had worked to maintain essential services during recent bad weather. It was noted that the weather had caused around £10 million damage to Hampshire roads, the repair of which was only partially covered by a £3 million grant from government.

With regard to devolution, the Chairman confirmed that having written to all Council Leaders in the greater Hampshire area, the majority had indicated a willingness to discuss devolution further following the local elections in May 2018.

The Chairman highlighted that the memorial service for former Leader Ken Thornber would take place on 26 April.

53. TRANSFORMATION TO 2019: REPORT NO. 3

Cabinet considered a report of the Chief Executive providing an update on the Transformation to 2019 programme.

The report was introduced and it was highlighted that following previous resolutions of Cabinet, a number of savings targets had been removed from the programme and measures had been implemented to achieve the overall savings requirement. High confidence was reported in the deliverability of 45 percent of the programme. Ongoing work to further improve productivity, including through automation was drawn to Cabinet's attention. Pressures in the provision of care for the elderly and in care for vulnerable children were also identified.

Cabinet welcomed the report and noted that the cumulative savings of £480 million were not the whole story as further, consequential savings and income, such as resulting from energy savings were not included. Members acknowledged that meeting the inflationary pressures in key areas of service provision as well as achieving savings had resulted in a number of difficult decisions. The income strategy, in particular of becoming a provider of services to other authorities was praised as being both a reliable source of income and in the wider public benefit.

The recommendations in the report were proposed and agreed. The decision record is attached.

54. ADULTS, HEALTH AND CARE - VISION & STRATEGY

Cabinet considered a report of the Director of Adults Health and Care regarding the department's vision and strategy.

In introducing the report, it was confirmed that the vision and strategy had been prepared in consultation with partners, that it sought to identify activity to manage demand, to support independent living and to promote the use of technology enabled care. It was furthermore noted that the development of the extra-care programme was underpinned by substantial capital investment.

Welcoming the report, Cabinet agreed that it showed the Council to be fit for the future whilst addressing the financial position. The ability of Hampshire County Council to continue to run its own in house care provision was recognised as being a result of a strong financial position and ongoing development was a good use of the capital programme. A number of examples of technology enabled care were discussed and the potential to take this forward in conjunction with partners in the NHS, in particular in the area of tele-medicine was identified.

The recommendations in the report were proposed and agreed. The decision record is attached.

55. DEVELOPING A STRATEGIC PARTNERSHIP FOR PUBLIC HEALTH BETWEEN HAMPSHIRE COUNTY COUNCIL AND THE ISLE OF WIGHT COUNCIL

Cabinet considered a report of the Director of Public Health regarding the development of a strategic partnership between the County Council and the Isle of Wight Council.

With reference to the report, it was explained that initially an interim arrangement would exist between the two Councils in order that the options for a longer term partnership could be explored. The different phases of this were outlined and it was confirmed that there would be no detriment to the provision of public health in Hampshire. Furthermore, the Isle of Wight Council would retain full political control for provision on the Island. The partnership would be on a cost recovery basis.

With the agreement of the Chairman, Councillor Jackie Porter addressed Cabinet. She expressed some concern that based on her experience of the Children's Services department, such partnership activity, including the travel requirements had the potential to stretch officers beyond their capacity and therefore did pose a risk to service delivery. Highlighting areas such as breastfeeding, vaccination rates and children's mental health where improvements were needed in Hampshire, Councillor Porter suggested that consideration should be given as to whether a long term partnership was right to enter into.

The Executive Member for Public Health confirmed that she was confident partnership working with the Isle of Wight Council would not be to the detriment of Hampshire. She explained that the initial position was for a six month period

and a further report would come to Cabinet in the autumn. She offered to meet with Councillor Porter and the Director to discuss her concerns.

Cabinet clarified that the cost recovery mechanism did not leave Hampshire vulnerable and recognised that partnership work in the Children's Services department had provided opportunities for officers to develop. It was also agreed that using the Council's scale and capacity to support a neighbouring authority was the right thing to do.

With regard to the specific areas identified by Councillor Porter, the Director provided clarification around the work being undertaken to support emotional wellbeing in young people, working with schools. She explained that vaccinations were delivered by Public Health England and there was close and pro-active work from the Hampshire team to provide reassurance support to this. It was acknowledged that in Hampshire, as in many areas, breastfeeding was challenging to support and for this reason was a high priority. It was confirmed that the partnership with the Isle of Wight would not reduce any work in Hampshire.

The Chief Executive provided further context, explaining that there was a shift in the delivery and commissioning of services across the country and it was in the County Council's interests to use its scale and capacity to become an authority that others could call upon for support. Underpinning this strategy was the priority of protecting the delivery of service provision in Hampshire.

The recommendations in the report were proposed and agreed. The decision record is attached.

56. **SUPPORTING CHILDREN'S SERVICES IN BUCKINGHAMSHIRE**

Cabinet considered a report of the Chief Executive regarding support for Children's Services in Buckinghamshire.

The background of Buckinghamshire's need for external support following a failed Ofsted inspection was outlined to Cabinet. As a result Hampshire County Council's Chief Executive had been identified as the DfE Commissioner for Buckinghamshire, with the County Council an improvement partner. In the vein of the context provided by the Chief Executive under the previous item on the agenda, it was explained that this arrangement fitted with the current drive for sector led improvement on a regional basis. The department's commitments in Torbay were coming to an end following the establishment of a long-term support solution and therefore it was felt that capacity existed to enter into such an arrangement.

With the agreement of the Chairman Councillor Porter addressed Cabinet. She felt there was a need for caution on the same basis as she had identified under the previous item on the agenda. She noted that it was 80 miles to Buckinghamshire and had similar concerns around the pressure on staff especially in combination with the need to achieve T19 savings. Councillor Porter welcomed confirmation that Hampshire children would remain the priority, but found it difficult to see how an impact would not be felt.

The Chief Executive confirmed that in the children's services environment post Haringey, a number of local authorities are likely to need long term support. This was the position that the Isle of Wight had found themselves in and in providing such support, Hampshire had developed the capacity and experience to be able to support other authorities, such as Torbay and Buckinghamshire to assist them in the short term and enable them to find their own long term solution.

Cabinet welcomed the assurance that any risk associated with partnership work such as this could be managed and were agreed that Hampshire should provide support to others where it was able to do so. It was furthermore noted that other large County Councils, such as Essex were in a similar position and Members agreed that support within the sector was preferable to outsourcing to private companies.

The recommendations in the report were proposed and agreed. The decision record is attached.

57. CONSTITUTIONAL MATTERS

Cabinet considered a report of the Chief Executive regarding an update to the Constitution. Noting that this would extend the ability to appoint substitute members to Council committees, the recommendations in the report were agreed. The decision record is attached.

Chairman,

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HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Cabinet
Date:	16 April 2018
Title:	Transformation to 2019: Report No. 3
Report From:	Chief Executive

Contact name: John Coughlan

Tel: 01962 846400

Email: john.coughlan@hants.gov.uk

1. The decision:

1.1. That Cabinet:

- a) Notes the changes to the programme content approved by Full Council at its February meeting in relation to the removal of £5.3m of universal savings proposals covering School Crossing Patrols, Community Transport, Bus Subsidies and Household Waste and Recycling Centres – section 2.
- b) Notes, as a consequence of the above, the adjusted £140m Tt2019 programme breakdown and the individual Department targets - section 3 and Appendix 1;
- c) Notes the latest Tt2019 programme risk assessment, including the early securing of £34m of savings - section 5.
- d) Notes that 7 service specific Tt2019 public consultations are planned to take place before the end of 2018 with 4 of these set to happen in the second half of this year - section 5.
- e) Notes the progress and strong contributions being made by the three enabling projects to the programme; Digital, Productivity and Procurement – section 6.
- f) Approves a sum of £500,000 from central contingencies to provide additional support service capacity as required by the programme and to delegate approval for drawing down this funding to the Chief Executive in consultation with the Director of Corporate Resources and the Executive Member for Policy and Resources – section 7.
- g) Notes that programme progress will continue to be monitored closely and that regular updates will be provided to Cabinet throughout 2018 and beyond – section 8.

- h) Agrees to continue to lobby Government in respect of new charging powers aimed specifically at raising income that will be used to protect important universal services into the future e.g. Household Waste Recycling Centres, or to enable other specific savings proposals not to be implemented or for their impact to be mitigated.

2. Reason for the decision:

- 2.1. To provide an update on progress with Transformation to 2019, including the early achievement of savings.

3. Other options considered and rejected:

- 3.1. None.

4. Conflicts of interest:

- 4.1. Conflicts of interest declared by the decision-maker: None.
- 4.2. Conflicts of interest declared by other Executive Members consulted: None.

5. Dispensation granted by the Conduct Advisory Panel: None.

6. Reason(s) for the matter being dealt with if urgent: Not applicable.

7. Statement from the Decision Maker:

Approved by:	Date:
-----	16 April 2018
Chairman of Cabinet Councillor Roy Perry	

HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Cabinet
Date:	16 April 2018
Title:	Adults, Health and Care – Vision & Strategy
Report From:	Director of Adults' Health and Care

Contact name: Paul Archer

Tel: 01962 846124

Email: Paul.archer@hants.gov.uk

1. The decision:

1.1. That Cabinet:

- a) Note and endorse the updated Adults' Health and Care Vision which is focused on maximising independence and people living long, healthy and happier lives.
- b) Acknowledge and support an accompanying five year Strategy which focuses on prevention, independent living and facilitating or directly enabling accommodation solutions, building upon the existing corporate strategy.
- c) Supports those elements of this wider strategy, summarised in Section 5 and 6 of the report, which capitalise on Hampshire County Council's unique sustained capacity, in finances and personnel, to build on the direct provision of high quality care, especially in support of patients leaving hospital.
- d) Endorse the target achievements that the Strategy is aiming to deliver on, noting the dependencies and required contributions from other parts of the County Council.
- e) Note the development and importance of other related documents that together form a suite of significant departmental publications that will guide and influence our future actions and activities to support our population, work with partners and provide guidance to our providers e.g. service specific Market Position Statements.

2. Reason for the decision:

- 2.1. To affirm the Adults' Health and Care Vision that is focused on maximising independence and quality of life.

3. Other options considered and rejected:

3.1. None.

4. Conflicts of interest:

4.1. Conflicts of interest declared by the decision-maker: None.

4.2. Conflicts of interest declared by other Executive Members consulted: None.

5. Dispensation granted by the Conduct Advisory Panel: None.

6. Reason(s) for the matter being dealt with if urgent: Not applicable.

7. Statement from the Decision Maker:

Approved by:

Date:

16 April 2018

**Chairman of Cabinet
Councillor Roy Perry**

HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Cabinet
Date:	16 April 2018
Title:	Developing a Strategic Partnership for Public Health between Hampshire County Council and the Isle of Wight Council
Report From:	Director of Public Health and Director of Adults' Health and Care

Contact Name: Dr Sallie Bacon, Director of Public Health

Tel: 02380 383329

Email: Sallie.bacon@hants.gov.uk

1. The decision:

1.1. That Cabinet:

- a) Endorse the actions taken up to the date of the report and approve the arrangement for Hampshire County Council to take steps in developing a strategic partnership between Hampshire County Council and Isle of Wight Council for the delivery of Public Health services on the Isle of Wight.
- b) Formally approve in principle the headline terms of that agreement as outlined in Section 4 of the report.
- c) Formally agree the project management and governance arrangements as described in Section 7 of the report.
- d) Agree to receive a further report in September 2018 in order to give consideration to a more detailed draft agreement for a longer term partnership between Hampshire County Council and Isle of Wight Council for delivery of Public Health services on the Isle of Wight.

2. Reason for the decision:

- 2.1. This decision supports the actions taken up to the date of the report regarding the interim partnership and agrees proposals towards a longer term agreement between Hampshire County Council and Isle of Wight Council for the oversight and delivery of Isle of Wight Public Health responsibilities and services by Hampshire County Council

3. Other options considered and rejected:

- 3.1. None.

4. Conflicts of interest:

4.1. Conflicts of interest declared by the decision-maker: None.

4.2. Conflicts of interest declared by other Executive Members consulted: None.

5. Dispensation granted by the Conduct Advisory Panel: None.

6. Reason(s) for the matter being dealt with if urgent: Not applicable.

7. Statement from the Decision Maker:

Approved by:

Date:

16 April 2018

**Chairman of Cabinet
Councillor Roy Perry**

HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Cabinet
Date:	16 April 2018
Title:	Supporting Children's Services in Buckinghamshire
Report From:	Chief Executive

Contact name: John Coughlan

Tel: 01962 845252

Email: John.coughlan@hants.gov.uk

1. The decision:

1.1. That Cabinet:

- a) Notes the report and the developing role of Hampshire County Council as an improvement partner in children's services;
- b) Endorses the actions taken to date and approves the arrangement for Hampshire County Council to become the Improvement Partner with Buckinghamshire County Council, including the role of the Chief Executive as the DfE Commissioner for Buckinghamshire and the role of the Director of Children's Services (DCS) overseeing the improvement programme;
- c) Notes also the continuing progress of the equivalent relationship with Torbay Borough Council.

2. Reason for the decision:

- 2.1. To approve a newly established formal relationship with Buckinghamshire County Council on behalf of the Department for Education.

3. Other options considered and rejected:

- 3.1. None.

4. Conflicts of interest:

- 4.1. Conflicts of interest declared by the decision-maker: None.
- 4.2. Conflicts of interest declared by other Executive Members consulted: None.

5. Dispensation granted by the Conduct Advisory Panel: None.

6. Reason(s) for the matter being dealt with if urgent: Not applicable.

7. Statement from the Decision Maker:

Approved by:

Date:

16 April 2018

**Chairman of Cabinet
Councillor Roy Perry**

HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Cabinet
Date:	16 April 2018
Title:	Constitutional Matters
Report From:	Chief Executive

Contact name: Barbara Beardwell

Tel: 01962 845157

Email: barbara.beardwell@hants.gov.uk

1. The decision:

1.1. That Cabinet:

- a) Recommends to the County Council that provision in the Constitution in respect of the appointment of Substitute Members in the case of each Political Group represented on Committees and Standing Panels of the County Council to which proportionality applies be amended, so that up to two Substitute Members per Political Group be appointed in accordance with this provision.
- b) That subject to the approval of the County Council delegated authority be given to the Monitoring Officer to amend the Constitution to give effect to the recommendation at paragraph 1.1 in the report.

2. Reason for the decision:

- 2.1. To seek Cabinet's approval to the proposal set out in the report in respect of the appointment of Substitute Members to Committees and Standing Panels of the County Council to which proportionality applies.

3. Other options considered and rejected:

- 3.1. None.

4. Conflicts of interest:

- 4.1. Conflicts of interest declared by the decision-maker: None.
- 4.2. Conflicts of interest declared by other Executive Members consulted: None.

5. Dispensation granted by the Conduct Advisory Panel: None.

6. Reason(s) for the matter being dealt with if urgent: Not applicable.

7. Statement from the Decision Maker:

Approved by:

Date:

16 April 2018

**Chairman of Cabinet
Councillor Roy Perry**